Aspire Community Benefit Society Limited
Company Limited by Guarantee
Financial statements
31st March 2021

Company Limited by Guarantee

Financial Statements

year ended 31st March 2021

Contents	Page
Directors' report	1
Independent auditor's report to the members	3
Consolidated statement of income and retained earnings	7
Company statement of income and retained earnings	8
Consolidated statement of financial position	9
Company statement of financial position	10
Consolidated statement of cash flows	11
Notes to the financial statements	12

Company Limited by Guarantee

Directors' report

year ended 31st March 2021

The directors present their report and the financial statements of the group for the year ended 31st March 2021.

Directors

The directors who served the company during the year were as follows:

Sheila Dunham (Chair) Carole Crawford Carol Currant Stephen Farnell Stewart Golton Steve Johns Nicola Adamson Victoria Kay Des Thompson Sandra Cook Dennis Holmes Jackie Firth

Barbara Flaherty

Samuel Firth

Asghar Khan

Kathryn Mitchell

Secretary

Patricia Butler (Appointed 26th April 2020)

Directors' responsibilities statement

The directors are responsible for preparing the strategic report, directors' report and the financial statements in accordance with applicable law and regulations.

Co-operative and Community Benefit Societies law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the company and the profit or loss of the group for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Company Limited by Guarantee

Directors' report (continued)

year ended 31st March 2021

Auditor

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the group and the company's auditor is unaware;
- they have taken all steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the group and the company's auditor is aware of that information.

Sagars Accountants Ltd is deemed to have been re-appointed in accordance with section 487 of the Companies Act 2006.

This report was approved by the board of directors on 26 July 2021 and signed on behalf of the board by:

Patricia Butler Company Secretary

Registered office: Unit 2, Westfield Chambers Westfield Court Lower Wortley Road Leeds England LS12 4PX

Company Limited by Guarantee

Independent auditor's report to the members of Aspire Community Benefit Society Limited

year ended 31st March 2021

Opinion

We have audited the financial statements of Aspire Community Benefit Society Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31st March 2021 which comprise the consolidated statement of income and retained earnings, company statement of income and retained earnings, consolidated statement of financial position, company statement of financial position, consolidated statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31st March 2021 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Co-operative and Community Benefit Societies Act 2014.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or the parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Company Limited by Guarantee

Independent auditor's report to the members of Aspire Community Benefit Society Limited (continued)

year ended 31st March 2021

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Company Limited by Guarantee

Independent auditor's report to the members of Aspire Community Benefit Society Limited (continued)

year ended 31st March 2021

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in the following areas: non-compliance with the Care Quality Commission (CQC), recognition of income, posting of unusual journals along with complex transactions and manipulating the Company's key performance indicators to meet targets. We discussed these risks with client management, designed audit procedures to test the recognition of income, reviewed a sample of journals as part of our audit work to confirm they were appropriate, reviewed the CQC's website to check the rating of services and reviewed areas of judgement for indicators of management bias to address these risks.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design
 and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to
 provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for
 one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
 override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate
 in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's or the parent company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group or the parent company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether
 the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities
 within the group to express an opinion on the consolidated financial statements. We are responsible for the direction,
 supervision and performance of the group audit. We remain solely responsible for our audit opinion.

Company Limited by Guarantee

Independent auditor's report to the members of Aspire Community Benefit Society Limited (continued)

year ended 31st March 2021

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the company's members, as a body, in accordance with chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Sagars Accountants Ltd Chartered accountants & statutory auditor Gresham House 5-7 St Paul's Street Leeds LS1 2JG

26 July 2021

Company Limited by Guarantee

Consolidated statement of income and retained earnings

year ended 31st March 2021

	Note	2021 £	2020 £
Turnover	5	25,193,001	24,488,796
Gross profit		25,193,001	24,488,796
Administrative expenses Other operating income	6	25,032,167 19,001	24,313,204 16,490
Operating profit	7	179,835	192,082
Other interest receivable and similar income	10	6,460	19,395
Profit before taxation		186,295	211,477
Tax on profit		_	_
Profit for the financial year and total comprehensive income		186,295	211,477
Retained earnings at the start of the year		735,260	523,783
Retained earnings at the end of the year		921,555	735,260

All the activities of the group are from continuing operations.

Company Limited by Guarantee

Company statement of income and retained earnings

year ended 31st March 2021

	Note	2021 €	2020 £
Profit for the financial year and total comprehensive income		186,295	211,477
Retained earnings at the start of the year		735,260	523,783
Retained earnings at the end of the year		921,555	735,260

Company Limited by Guarantee

Consolidated statement of financial position

31st March 2021

	Note		2021 £		2020 £
Current assets Debtors	12	2,868,682		2,519,945	
Cash at bank and in hand	12	3,445,687		2,962,996	
		6,314,369		5,482,941	
Creditors: amounts falling due within					
one year	13	(5,392,814)		(4,747,681)	
Net current assets			921,555		735,260
Total assets less current liabilities			921,555		735,260
Net assets			921,555		735,260
Capital and reserves					
Profit and loss account	15		921,555		735,260
Members funds			921,555		735,260

These financial statements were approved by the board of directors and authorised for issue on 26 July 2021, and are signed on behalf of the board by:

Shelia Dunham Director Steve Johns Director

Patricia Butler Secretary

Company Limited by Guarantee

Company statement of financial position

31st March 2021

	Note		2021 £		2020 £
Fixed assets					
Investments	11		-		1
Current assets					
Debtors	12	2,696,320		2,342,326	
Cash at bank and in hand		3,440,687		2,957,996	
		6,137,007		5,300,322	
Creditors: amounts falling due within					
one year	13	(5,215,452)		(4,565,063)	
Net current assets			921,555		735,259
Total assets less current liabilities			921,555		735,260
Net assets			921,555		735,260
Titel dispers			===		====
Capital and reserves					
Profit and loss account	15		921,555		735,260
Members funds			921,555		735,260

The profit for the financial year of the parent company was £186,295 (2020: £211,477).

These financial statements were approved by the board of directors and authorised for issue on 26 July 2021, and are signed on behalf of the board by:

Shelia Dunham Steve Johns Director Director

Patricia Butler Secretary

Company Limited by Guarantee

Consolidated statement of cash flows

year ended 31st March 2021

	2021 £	2020 £
Cash flows from operating activities Profit for the financial year	186,295	211,477
•	100,200	211,477
Adjustments for: Other interest receivable and similar income	(6,460)	(19,395)
Accrued expenses	504,576	37,783
Changes in:		
Trade and other debtors	(348,737)	(69,770)
Trade and other creditors	140,557	235,816
Cash generated from operations	476,231	395,911
Interest received	6,460	19,395
Net cash from operating activities	482,691	415,306
Net increase in cash and cash equivalents	482,691	415,306
Cash and cash equivalents at beginning of year	2,962,996	2,547,690
Cash and cash equivalents at end of year	3,445,687	2,962,996

Company Limited by Guarantee

Notes to the financial statements (continued)

year ended 31st March 2021

1. General information

The principal activity of the society during the year was the provision of high quality, person-centred, care and support facilities for people with learning disabilities.

Aspire Community Benefit Society Limited meets the definition of a public benefit entity under FRS102.

The society is a community benefit society, which is registered with the FCA (no 7062). Aspire Community Benefit Society has been granted charitable company status from HMRC. The address of the registered office is:

Unit 2, Westfield Chambers Westfield Court Lower Wortley Road Leeds LS12 4PX

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through profit or loss.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

The directors consider the company to be a going concern and the financial statements have been prepared on that basis.

The original 5 year contract with Leeds City Council initially ceased as at 31 July 2020 and has been subsequently extended up to July 2021, and a regulation 72 agreement is now in place which effectively extends the contract for a further year to July 2022 with the option to extend for a further year to July 2023 if required. Leeds City Council published an executive board report in October 2020 with the recommendation that Aspire is commissioned to continue to provide both Supported Living and Fulfilling Lives services to customers on an individualised arrangement. Work is currently ongoing to agree the new unit costs for those services before implementing the individualised arrangements. These two service areas equate to £19m which is 76% of annual turnover

With regard to the Respite Service, the intention is that LCC will go out to market following a review of city wide respite services at which point Aspire will submit a tender for this contract. We are optimistic given our excellent track record of service delivery that we will be successful in procuring this contract. However, if that was not to be the case it would not impact on our going concern status given that Aspire will be providing the Supported Living and Fulfilling Lives services along with having built up annual revenue in excess of £4 million outside of these services.

The Covid-19 pandemic has had a significant impact on the company's operations over the last 17 months, but steps have been taken to mitigate the impact on its financial position through the continued careful allocation of resources. We received additional grant funding in 2020/21 and further funding has also been made available in financial year 2021/22. Our staff have done amazing work in continuing to provide excellent care to customers while adjusting to new ways of delivering services throughout the pandemic.

Company Limited by Guarantee

Notes to the financial statements (continued)

vear ended 31st March 2021

3. Accounting policies (continued)

Disclosure exemptions

The parent company satisfies the criteria of being a qualifying entity as defined in FRS 102. As such, advantage has been taken of the following reduced disclosures available under FRS 102:

- (a) Disclosures in respect of each class of share capital have not been presented.
- (b) No cash flow statement has been presented for the company.
- (c) Disclosures in respect of financial instruments have not been presented.
- (d) No disclosure has been given for the aggregate remuneration of key management personnel.

Consolidation

The financial statements consolidate the financial statements of Aspire Community Benefit Society Limited and all of its subsidiary undertakings.

The results of subsidiaries acquired or disposed of during the year are included from or to the date that control passes.

The parent company has not included its individual statement of comprehensive income.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the date of the statement of financial position and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. Details of these judgements are set out in the accounting policies.

Revenue recognition

Turnover is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods supplied and services rendered, stated net of discounts and of Value Added Tax.

Revenue from the rendering of services is measured by reference to the stage of completion of the service transaction at the end of the reporting period provided that the outcome can be reliably estimated. When the outcome cannot be reliably estimated, revenue is recognised only to the extent that it is probable the expenses recognised will be recovered.

Financial instruments

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the transaction price, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Debt instruments are subsequently measured at amortised cost.

Pension costs

Employees who have transferred their employment from Leeds City Council to Aspire Community Benefit Society continue to be entitled to be members of a defined benefit pension scheme known as the West Yorkshire Pension Scheme. The Society is committed to make employer contributions to the scheme under the Contractor Admission Agreement with Leeds City Council at the rate of 9.5% (previously 12.4%) until the next tri-annual actuarial valuation.

As part of the Contractor Admission Agreement, if the Pension Scheme Actuaries communicate changes to the employer contributions rate then Leeds City Council will increase or decrease the funding rate to the Society to match the revised contribution rate, and hence remove any exposure of the Society to changes in the funding rate.

Company Limited by Guarantee

Notes to the financial statements (continued)

year ended 31st March 2021

3. Accounting policies (continued)

Leeds City Council acts as a guarantor for the Society under the admission agreement and has agreed to indemnify the administering authority of the fund from and against all losses and payment that may be incurred by the authority by reason of any default by the Society.

Management have considered whether the scheme should be accounted for as a defined benefit pension in accordance with FRS102. It has been concluded that based on management review of the contracts and the initial contract discussions with Leeds City Council, that the substance of the transaction is such that the company has a defined contribution pension scheme and not a defined benefit scheme. The scheme has been accounted for on this basis.

Tangible fixed assets

All fixed assets are initially recorded at cost. Assets purchased for use solely in service delivery are treated as a direct cost in the year of expenditure and are not capitalised.

4. Company limited by guarantee

The society is a company limited by guarantee and does not have a share capital. Each member of the society undertakes to contribute to the assets of the society in the event of it being wound up such amount as may be required, not exceeding £1.

At 31 March 2021 there were 765 (2020 - 728) members of the society.

5. Turnover

Turnover arises from:	2021 £	2020 £
Rendering of services	<u>25,193,001</u>	24,488,796

The whole of the turnover is attributable to the principal activity of the group wholly undertaken in the United Kingdom.

6. Other operating income

		2021 £	2020 £
	Other operating income	<u>19,001</u>	<u>16,490</u>
7.	Operating profit		
	Operating profit or loss is stated after charging:	2021 €	2020 £
	Impairment of trade debtors	209	2
8.	Auditor's remuneration		
		2021 €	2020 £
	Fees payable for the audit of the financial statements	9,750	8,750

Company Limited by Guarantee

Notes to the financial statements (continued)

year ended 31st March 2021

9. Staff costs

	The average number of persons employed by the group d	during the year, including the directors, amount 2021	nted to: 2020
		No.	No.
	N 1 C 4 CC		
	Number of staff	832	785
	The aggregate payroll costs incurred during the year, rela	ating to the above, were:	
	- 1000 100 1 mg - 1 mg	2021	2020
		£	£
	Wages and salaries	18,915,705	18,060,069
	Social security costs	1,473,489	1,394,753
	Other pension costs	1,403,755	1,721,917
		21 702 040	21 176 720
		<u>21,792,949</u>	21,176,739
10.	Other interest receivable and similar income		
		2021	2020
		£	£
	Interest on cash and cash equivalents	6,460	19,395
	·		
11.	Investments		
	The group has no investments.		
	Company	!	Shares in group
	Company	;	Shares in group undertakings
	Company	,	undertakings
		;	
	Cost	;	undertakings
	Cost At 1st April 2020 and 31st March 2021	•	undertakings £
	Cost At 1st April 2020 and 31st March 2021 Impairment		undertakings £
	Cost At 1st April 2020 and 31st March 2021		undertakings £
	Cost At 1st April 2020 and 31st March 2021 Impairment		undertakings £
	Cost At 1st April 2020 and 31st March 2021 Impairment At 1st April 2020 and 31st March 2021 Carrying amount		undertakings £
	Cost At 1st April 2020 and 31st March 2021 Impairment At 1st April 2020 and 31st March 2021		undertakings £
	Cost At 1st April 2020 and 31st March 2021 Impairment At 1st April 2020 and 31st March 2021 Carrying amount At 1st April 2020 and 31st March 2021		undertakings
	Cost At 1st April 2020 and 31st March 2021 Impairment At 1st April 2020 and 31st March 2021 Carrying amount		undertakings £
	Cost At 1st April 2020 and 31st March 2021 Impairment At 1st April 2020 and 31st March 2021 Carrying amount At 1st April 2020 and 31st March 2021		undertakings
	Cost At 1st April 2020 and 31st March 2021 Impairment At 1st April 2020 and 31st March 2021 Carrying amount At 1st April 2020 and 31st March 2021 At 31st March 2020 Subsidiaries, associates and other investments		undertakings €
	Cost At 1st April 2020 and 31st March 2021 Impairment At 1st April 2020 and 31st March 2021 Carrying amount At 1st April 2020 and 31st March 2021 At 31st March 2020		undertakings £
	Cost At 1st April 2020 and 31st March 2021 Impairment At 1st April 2020 and 31st March 2021 Carrying amount At 1st April 2020 and 31st March 2021 At 31st March 2020 Subsidiaries, associates and other investments		undertakings €
	Cost At 1st April 2020 and 31st March 2021 Impairment At 1st April 2020 and 31st March 2021 Carrying amount At 1st April 2020 and 31st March 2021 At 31st March 2020 Subsidiaries, associates and other investments Details of the investments in which the parent company in	has an interest of 20% or more are as follows:	undertakings £
	Cost At 1st April 2020 and 31st March 2021 Impairment At 1st April 2020 and 31st March 2021 Carrying amount At 1st April 2020 and 31st March 2021 At 31st March 2020 Subsidiaries, associates and other investments	has an interest of 20% or more are as follows:	undertakings £

Aspire Community Benefit Society Limited own 100% of the issued share capital of Aspire Services (Leeds) Ltd, a company registered in England and Wales.

Company Limited by Guarantee

Notes to the financial statements (continued)

year ended 31st March 2021

12. Debtors

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Trade debtors	2,518,410	2,351,201	2,102,887	1,959,614
Prepayments and accrued income	32,508	167,007	32,508	167,007
Other debtors	317,764	1,737	560,925	215,705
	2,868,682	2,519,945	2,696,320	2,342,326

13. Creditors: amounts falling due within one year

Group		Company							
2021	2021	2021	2021	2021					2020
£	£	£	£						
94,330	184,913	94,331	184,914						
2,687,063	2,185,578	2,687,063	2,185,578						
662,914	669,365	_	_						
1,948,507	1,707,825	2,434,058	2,194,571						
5,392,814	4,747,681	5,215,452	4,565,063						
	2021 £ 94,330 2,687,063 662,914 1,948,507	2021 2020 £ £ £ 94,330 184,913 2,687,063 2,185,578 662,914 669,365 1,948,507 1,707,825	2021 2020 2021 £ £ £ 94,330 184,913 94,331 2,687,063 2,185,578 2,687,063 662,914 669,365 - 1,948,507 1,707,825 2,434,058						

14. Employee benefits

Defined contribution plans

The amount recognised in profit or loss as an expense in relation to defined contribution plans was £1,403,755 (2020: £1,721,917).

15. Reserves

Profit and loss account - This reserve records retained earnings and accumulated losses.

16. Analysis of changes in net debt

	At 1 Apr 2020 £	Cash flows £	At 31 Mar 2021
Cash at bank and in hand	2,962,996	482,691	3,445,687

17. Other financial commitments

The company has total future commitments in relation to operating leases of £142,746 (2020 - £575,904).

Company Limited by Guarantee

Notes to the financial statements (continued)

year ended 31st March 2021

18. Related party transactions

Group

Key management personnel include all persons that have authority and responsibility for planning, directing and controlling the activities of the company. The total compensation paid to key management personnel for services provided to the group was £227,374 (2020: £227,569).

Company

Leeds City Council have nominated 3 local councillors to represent their interests on the Aspire Community Benefit Society Board. Leeds City Council are the main customer to the subsidiary company Aspire Services (Leeds) Ltd and contract a number of service level agreements with Aspire Community Benefit Society. The elected councillors to the Board represent less than 20% of the voting rights of the society, and so it is considered that full related party disclosure is not needed.

The directors and their families are able to access these services on the same basis as the rest of the community and do not receive any special treatment. The services that are provided are always based on the needs of the client and are bespoke to that individual.